



Cornwall Center for Metropolitan Studies
E-Newsletter – September 12, 2003

Announcements

Abbott Leadership Institute Announces Fall Class

The Abbott Leadership Institute's (ALI) fall class, "Effective Models for Parent Engagement in Schools," begins on Saturday, September 27th, 2003. The class will meet for four sessions and offer specific NEW models of engaging parents and professionals to fulfill the mandate of *Abbott v. Burke*. Using the tools and information provided, participants will design a program tailored specifically to their school. The course is available for parents and education professionals free of charge. For additional information, please contact ALI Director Junius Williams at 973-353-1750 ext. 229.

The Institute on Ethnicity, Culture and the Modern Experience Announces Support For Local Scholars Through Two Programs:

The Herbert and Edith Feldmann Award

The Institute will hold an open competition for the Feldmann Award, honoring students committed to diversity in American life. The award carries a stipend of \$400. Students attending Rutgers University during the 2003-2004 academic year are eligible. The application deadline is January 5, 2004. Please visit <http://ethnicity.rutgers.edu> for application guidelines.

The Geraldine R. Dodge Postdoctoral Fellowship

The Institute seeks a recent Ph.D. in the humanities or social sciences to serve as the fourth Geraldine R. Dodge Fellow during the 2004-2005 academic year. Qualifications include an earned Ph.D., interest in public scholarship, ability to work across academic disciplines, and an active engagement in scholarship deserving of publication. The post-doctoral fellowship is supported by the Geraldine R. Dodge Foundation which "seeks to be an enabler, backing persons, ideas, and institutions who serve a purpose that transcends self-interest and may contribute to sustain human society and the environment which sustains it." The application deadline is February 1, 2004. Application guidelines will be posted on <http://ethnicity.rutgers.edu> after October 1, 2003.

Faculty News

DaCosta Holton Delivers the Keynote Address for Portugal Day

Rutgers-Newark Professor Kimberly DaCosta Holton was the keynote speaker for Portugal Day at Drumthwacket, the Governor's mansion, on June 14th. A ceremony that included remarks by Governor McGreevey and Dina Matos McGreevey preceded the lecture, "Of Poetry and Paradox: Portuguese Immigration to Newark, New Jersey". The event included Portuguese popular music performed by three Newark-based groups.

Holzer Travels to Jamaica to Participate in Productivity Symposium

Dr. Marc Holzer, Interim Director of the Cornwall Center for Metropolitan Studies and Chair of the Graduate Department of Public Administration, was the keynote speaker for the Productivity Symposium held at the University of the West Indies. The symposium was organized by the Department of Government, Mona Jamaica in conjunction with the Public Sector Reform Unit. It brought together public sector managers, members of the academic community, and the private sector to discuss productivity enhancement experiences, strategies that have worked, and challenges to improving productivity. In addition to his keynote address, "Productivity Improvement: Managing for Quality Outcomes", Dr. Holzer also presented, "Modern Techniques for Measuring Productivity".

Sidney Presents Paper at Color Lines Conference and Receives Fellowship

Dr. Mara Sidney presented a paper, "Measuring Conflict and Consensus on Fair Housing: Prospects for Local Advocacy" at the Color Lines Conference sponsored by the Harvard Civil Rights Project at Harvard University. The conference was held on the Harvard Law Campus in Cambridge, MA from August 30th to September 1st.

The Center for the Critical Analysis of Contemporary Culture at Rutgers New Brunswick has selected Dr. Sidney to participate as a Faculty Fellow in a yearlong interdisciplinary scholarly seminar. The theme for 2003-04 is Citizenship and Dr. Sidney's work is entitled: "Making Citizens or Strangers? Housing Politics and Policy in Multiracial Cities".

Tractenberg Resumes Role as Visiting Scholar

This fall Professor Paul Tractenberg returns to London resuming his role of Visiting Scholar at the University of London's Institute of Education. Tractenberg's sabbatical project is a comparative study of how the United States and United Kingdom define, identify and respond to "failing schools". In connection with this project, Tractenberg will prepare a joint paper with the Institute of Education's Director, Geoff Whitty. They will present the paper at the 2004 annual meeting of the American Education Research Association (AERA). Tractenberg is also working on a project analyzing UK, EEC, and international law regarding whether parents and students have a legally enforceable right to a certain quality of education. This research will be presented in several lectures on the role of law in US and UK education reform efforts.

New Faculty with Urban Interests Join Rutgers-Newark

Rutgers-Newark welcomes the following new faculty:

Dr. Jason Barr joins the Department of Economics as an Assistant Professor. Dr. Barr holds a Ph.D. and Master of Arts in Economics both from Columbia University. His primary fields of interest are Computational Economics and Urban Economics. Prior to joining Rutgers, Dr. Barr was a Visiting Assistant Professor at Dartmouth College. He also worked for the New York City Mayor's Office of Labor Relations where he did statistical and economic analysis of labor markets for schoolteachers and police officers

in urban areas. He will continue research on education in urban school districts at Rutgers.

Dr. Suzanne Piotrowski joins the Department of Public Administration as an Assistant Professor. Dr. Piotrowski earned a Ph.D. in Political Science from the School of Public Affairs at American University in Washington, D.C and holds a Master of Public Administration from University of Delaware. Her research focuses on non mission-based values in public administration, representative bureaucracy, and administrative transparency.

Dr. Bryon Price joins the Department of Public Administration as an Assistant Professor. Dr. Price holds a Ph.D. in Public Policy and Administration from Mississippi State University, a Master of Public Administration from Texas Southern University and a Master in Business Administration from Oklahoma City University. Prior to joining Rutgers, Dr. Price held a faculty appointment at the University of Dayton. His research agenda includes constitutional implications of public and private arrangements, privatization and its impact on government performance, prison privatization and education reform.

Faculty Publications

Sidney Publishes Work on Housing

Dr. Mara Sidney, Department of Political Science recently published, "Unfair Housing: How National Policy Shapes Community Action". The book, published by the University Press of Kansas, examines fair housing and the link between national policy and local organizations. For additional information please visit www.kansaspress.ku.edu/sidunf.html.

Miller Has a Productive Year of Publishing

Dr. Gerald Miller from the Department of Public Administration authored several publications and presentations in AY2003. In addition to the publication and presentations listed below, Dr. Miller edited a section on "Public Budgeting" in the Encyclopedia of Public Administration and Public Policy edited by Jack Rabin, New York: Dekker, 2003 and served on the editorial boards of 10 professional journals.

Scholarly Research Chapters in Books:

- "Interpretation in government financial management" in Theories of Government Financial Management, edited by Aman Kahn and W. Bartley Hildreth, Westport, CT: Quorum, in press.
- "Performance, productivity and budgeting" in The Public Productivity and Performance Handbook, edited by Marc Holzer and Seok-Hwan Lee, New York: Dekker, in press, with Donijo Robbins.
- "Nonconventional budgets: Interpreting budgets and budgeting interpretations" in Budget Theory in the Public Sector, edited by Aman Kahn and W. Bartley Hildreth, Westport, Connecticut: Greenwood, 2002, pp. 77-103.
- "Benefit-cost analysis" in The Public Productivity and Performance Handbook, edited by Marc Holzer and Seok-Hwan Lee, New York: Dekker, in press, with Donijo Robbins.

- "Achieving productivity through budgeting" in Encyclopedia of Public Administration and Public Policy, edited by Jack Rabin, New York: Dekker, 2003, pp. 21-25, with Donijo Robbins.

Grant Reports:

- "Report: The New Jersey Cities (Between 25,000 and 100,000 Population) Performance and Benchmarking Project" (2002), Joseph C. Cornwall Center for Metropolitan Studies, Faculty of Arts and Sciences, Rutgers University.
- "Report: The New Jersey Counties Financial Condition Benchmarking Project" (2002), Joseph C. Cornwall Center for Metropolitan Studies, Faculty of Arts and Sciences, Rutgers University.

Papers at Scholarly Research Conferences:

- "Revitalization, Art and Sport Performance Spaces, and their Financing in Newark (New Jersey)." Presented to the Urban Affairs Association, Cleveland, Ohio, March 27, 2003. With Jonathan B. Justice.
- "Auctioning Off the Farm: Signaling, Politics, and Economic Development." Presented to the Midwest Political Science Association National Conference, Chicago, Illinois, April 3, 2003. With Donijo Robbins.
- "Men and Women Near the Top of the Organization: Revisiting Corson and Paul: Ethical Behavior." Presented to the American Society for Public Administration, Washington, DC, March 17, 2003. With Samuel J. Yeager, W. Bartley Hildreth, and Jack Rabin.
- "An Interpretive Approach To Public Financial Management." Presented at the Association for Public Budgeting and Financial Management, Kansas City, Missouri, October 10, 2002.
- "City Fiscal Policies on the Web." Presented at the Association for Public Budgeting and Financial Management, Kansas City, Missouri, October 12, 2002.
- "Local Government Finance Officials Deeply Involved in Budgeting: Initial Career Characterizations." Presented at the Association for Public Budgeting and Financial Management, Kansas City, Missouri, October 11, 2002. With W. Bartley Hildreth, Sam Yeager, and Jack Rabin.

News

Local News

City reveals development plans for Central Ward. Newark officials announced plans to bring middle-class and upscale housing, office, and retail spaces to the city's Central Ward. The proposed \$84 million project will be the first major development on the 11-acre site since it was ravaged during the 1967 riots. The proposed development is one of several plans to revitalize the Central ward, including new homes built through HUD's HOPE VI program, and a large commercial/retail facility.

See article: "Newark planning upscale complex: Project would include housing and offices." Star Ledger, Sunday, August 17, 2003.

<http://www.nj.com/news/ledger/essex/index.ssf?base/news-3/1061095890217630.xml>

Schools Construction Corporation opens Newark office. Thanks to its new locally based construction management hub Newark and neighboring urban public schools may

be closer to realizing expansion goals. The Schools Construction Corporation's new satellite office located in Newark is charged with allocating more than 240 million dollars for school projects in Newark, East Orange and Irvington. Although the money has been in place for some time, construction in some of the states poorest communities has lagged behind their suburban counterparts. SCC director Alfred McNeill says he recognized the need to get the program running locally rather than from Trenton, as was the case.

See article: "Schools Construction Corp. gets closer to the work: Office charged with leading Jersey projects opens Newark satellite." Star Ledger, Thursday, August 21, 2003. <http://www.nj.com/news/ledger/jersey/index.ssf?/base/news-4/106144744129110.xml>

"Districts await school overhaul: State is ready to spend billions on Construction in poor areas."

Star Ledger, Sunday, August 31, 2003.

<http://www.nj.com/news/ledger/essex/index.ssf?/base/news-3/1062305589141590.xml>

Reports show Newark holds office market steady in hard economic times. The city of Newark has managed to hold on to its office market during the recent economic difficulties that have rocked some suburban counterparts. Newark's commercial vacancy rate stands at 13 to 14 percent. By comparison commercial vacancy rates along Route 78—once inhabited by a once booming telecommunications industry—are estimated at nearly 30 percent. Certain sites in Somerset County reportedly run more than 36 percent or three times that in Newark. Experts predict a drop in overall vacancy rates by the end of the third quarter as new and renovated spaces begin to attract new and relocating businesses. In addition, asking rental rates are expected to decline for the first time since 1999.

See article: "Cities outpace suburbs in difficult office market," New York Times, Sunday August 31, 2003. Real Estate section: p.4.

<http://query.nytimes.com/gst/fullpage.html?res=9F03E0DC1E39F932A0575BC0A9659C8B63>

Council reverses on water plan. The Newark City Council has reversed its support for the mayor's "water optimization plan" that would merge the city's watershed and water utility operation and transfer management to a nonprofit agency. Residents have voiced opposition to the plan since it was introduced in the spring.

See article: "Council moves to rescind water plan: James pleads to keep on course with utility." Star Ledger, Thursday, September 04, 2003.

<http://www.nj.com/news/ledger/essex/index.ssf?/base/n-+ews-3/1062653446149470.xml>

Reports of decreased crime rate tempered by summer violence. The state's recently released Uniform Crime Report heralds decreases in crimes in New Jersey, Newark, and Essex County between 2001-2002. The county's overall crime rates fell by 2.6%; Newark's rate fell by 4.9% during that time. According to the report Newark crimes involving murder decreased from 91 to 68 however, crimes involving rape increased in

both the county and city. The news of decreased crime rates was tempered by a wave of violence that plagued the city this summer.

See articles: “Amid a violent summer, '02 county crime down: Irvington, E. Orange, Nutley increases buck the trend.” Star Ledger, Thursday, August 28, 2003.
<http://www.nj.com/news/ledger/essex/index.ssf?/base/news-3/1062047563138030.xml>

“Jersey's crime rate lowest in decades: Heightened civility since 9/11 is cited.” Star Ledger, Thursday, August 28, 2003.
<http://www.nj.com/news/ledger/jersey/index.ssf?/base/news-4/1062047608138030.xml>

“Marchers ready to fight for their streets: 'Stop the Violence' activists take message to Newark's South Ward.” Star Ledger, Sunday, August 31, 2003.
<http://www.nj.com/news/ledger/jersey/index.ssf?/base/news-4/1062305488141590.xml>

“Stop the Violence march to snake through city: Protesters will go door-to-door in South Ward.” Star Ledger, Friday, August 29, 2003.
<http://www.nj.com/news/ledger/essex/index.ssf?/base/news-3/106213617344380.xml>

Power outage calls attention to national/local vulnerabilities. Newark and other areas across a multistate region are now facing the startling reality of just how crippling our dependency on finite power supplies and aging infrastructures can be. Deemed the “Blackout of 2003,” the lights went out in Newark (and sites as far west as Michigan and as far north as Toronto) on August 14 at approximately 4:00 EST. Many communities and businesses remained without power into the weekend. The outage has sparked hearings and energized the discussion around alternative power sources.

See articles: “Power outage strikes downtown Newark: Circuit problem affects NJPAC, St. Michael's hospital and even PSE&G.” Star Ledger, Thursday, August 28, 2003.
<http://www.nj.com/news/ledger/essex/index.ssf?/base/news-3/1062047579138030.xml>

“Blackout could spur interest in windmills: Firms studying projects offshore and in Jersey.” Star Ledger, Sunday, August 24, 2003.
<http://www.nj.com/news/ledger/jersey/index.ssf?/base/news-4/1062047608138030.xml>

“State asks feds to pay \$4M of blackout costs.” Star Ledger, Friday, August 22, 2003.
<http://www.nj.com/news/ledger/jersey/index.ssf?/base/news-4/1061529092170220.xml>

“Ohio CEO to blackout panel: Not our fault: FirstEnergy glitch small, chief insists.” Star Ledger, Friday, September 05, 2003.
<http://www.nj.com/printer/printer.ssf?/base/news-10/1062741067163050.xml>

“Roads, wires, pipes rotting, experts say.” Star Ledger, Friday, September 05, 2003.
<http://www.nj.com/news/ledger/index.ssf?/base/news-10/1062741108163050.xml>

“Hearing traces beginnings of blackout: Computer woes left Ohio utility blind to increasing problems.” Star Ledger, Thursday, September 04, 2003.

<http://www.nj.com/printer/printer.ssf?/base/news-10/1062654861166110.xml>

“Panel urges actions to shore up nation's power grid: After the blackout, report seeks more investment and closer monitoring.” Star Ledger, Friday, August 29, 2003.

<http://www.nj.com/news/ledger/index.ssf?/base/news-10/106213654479850.xml>

State News

Districts say school funding plan insufficient. The New Jersey Department of Education (NJDOE) prevails in a state Supreme Court ruling that will allow it to pay only for maintaining existing programs rather than expanding to provide enrichment programs—also court-ordered—in 23 of the state’s neediest school districts. Districts hoping to finally begin programs supported by “supplemental aid” ordered in the courts’ *Abbott v. Burke* decision were devastated by the news. Some argued that lack of funding would severely inhibit their ability to provide services to their students. The NJDOE argued that the state’s current fiscal conditions prohibit it from allocating supplemental aid as required by *Abbott*.

See article: “State caps additional aid to poor schools: News about money for court-ordered programs angers districts.” Star Ledger, Friday, August 29, 2003.

<http://www.nj.com/news/ledger/jersey/index.ssf?/base/news-0/106213664979850.xml>

Bar raised for incoming teachers. The State Board of Education recently voted to adopt two measures that require more stringent standards for incoming teachers in New Jersey. The state will require higher test scores to pass the state teachers exam and will introduce a new teacher licensing code sometime later in the year. New Jersey’s passing requirements on the mandatory PRAXIS exams were reportedly the lowest in the country. The proposed educational and licensing standards may severely impact the state’s pioneering “alternate route” program that relaxed educational requirements and allowed professionals in other fields to enter teaching. About one-third of new teachers entered the profession using the alternate route in recent years.

See articles: “State to raise standards for teacher testing: PRAXIS scores 'belong in the top quarter,' education commissioner says.” Star Ledger, Friday, September 05, 2003.

<http://www.nj.com/news/ledger/jersey/index.ssf?/base/news-4/1062741011163050.xml>

“Split board backs new teacher standards: Despite the divided vote, Jersey officials hope to proceed with a host of regulations.” Star Ledger, Thursday, September 04, 2003.

<http://www.nj.com/news/ledger/jersey/index.ssf?/base/news-0/1062654792166110.xml>

New COAH rules continue debate on affordable housing. The state’s Council on Affordable Housing (COAH) is planning to change the way towns address affordable housing obligations mandated by the State Supreme Court landmark *Mount Laurel* decision in 1975. Since 1987 COAH has served as the watchdog agency that insures developers and towns comply with the standards. Under *Mount Laurel* towns must set

aside a portion (5%) of units affordable to poor to moderate-income families for each new development. A “fair share” formula is used to calculate each town’s obligation. However, towns often use regional contribution agreements that allow them to transfer a portion of those obligations to a city or large urban center within the region.

Susan Bass Levin, Commissioner for the Department of Community Affairs, says the new rules were devised, in part, to help towns manage sprawl and improve regional planning. The new rules raise the town’s obligation from 5% to 10%, but allow them to control the rate of growth. Towns retain responsibility for meeting obligations allocated under the old formula. Advocates argue that setting higher number will have the opposite effect—actually reducing the number of affordable units built, others argue that the regional agreements allow builders to continue concentrating poverty in the cities. Still others believe that towns will zone for other uses, thus reducing the pool of land available for building and that the new rules will so inhibit growth that the state will fall short of constructing the number of units needed to house a projected population increase.

See articles: “New housing rules come with an old hook: Proposed state regulations do not let towns out of past obligations.” Star Ledger, Friday, August 29, 2003.

<http://www.nj.com/news/ledger/jersey/index.ssf?/base/news-4/106213533644380.xml>

“Affordable housing rules stir criticism: Overhaul designed to rein in N.J. sprawl.” Star Ledger, Tuesday, August 26, 2003.

<http://www.nj.com/news/ledger/jersey/index.ssf?/base/news-10/106187616320730.xml>



Upcoming Events

The Cornwall Center Launches Another Series of Faculty Luncheon Seminars

The Cornwall Center will kick-off the fall semester with another round of Faculty Luncheon Seminars.

- The first lecture in the series will be held on Wednesday, September 24th from 12:00 noon to 1:30 pm. Dr. Mercer Sullivan, Associate Professor for the School of Criminal Justice, will present, “Fathers in the Shadows: Early Fatherhood as a Turning Point in the Lives of High-Risk Youth”.
- The second lecture will be held on Monday, October 13th from 12:00 noon to 1:30 pm. Parlo Singh, a Visiting Research Scholar with the Department of Education and Academic Foundations, will present, “Globalizing Educational Agenda and Local Strategic Pedagogies. An Australian Case Study and its Implications for US Educational Policies”. Dr. Singh is an Associate Professor with the School of Cultural and Language Studies in Education from Queensland University of Technology.

Both lectures will be held in the Cornwall Center’s conference room at 47 Bleeker Street. If you would like to attend, please contact Ms. Irene Welch at 973-353-1750 ext. 221 or irenew@andromeda.rutgers.edu.

Urban Redevelopment Strategist to speak at Luncheon Seminar

Mr. Morin Seymour, Executive Director of the Kingston Restoration Company, Kingston, Jamaica will be the guest speaker at a Cornwall Center luncheon seminar on Tuesday, October 7, 2003. Mr. Seymour will discuss his experience designing and implementing an urban redevelopment strategy in Jamaica. Mr. Seymour, a 1995 Eisenhower Fellow, was recently presented with the Prime Minister's Medal of Appreciation his work in community services. The seminar will be held from 12:00 noon to 1:30 pm in the Robeson Campus Center, Room 227.

Cornwall to host Signing Ceremony with Seoul Development Institute

The Cornwall Center will enter into a Memorandum of Understanding with the Seoul Development Institute, Republic of Korea. The MOU formalizes an agreement between the two organizations to cooperate in research and training activities. The signing ceremony will be held on Friday, September 19th at 10:30 am in the Robeson Campus Center, Room 257. Marc Holzer, the Center's Interim Director and SDI President, Won-Yong Kwon, will preside. The university community is invited.

Rutgers-Newark Centers Jointly Host a Fall Block Party

The Cornwall Center will join forces with GlassRoots Inc., the New Jersey Small Business Development Center (NJSBDC) and the Prudential Business Ethics Center to host another Block Party. This event is scheduled for Thursday, September 25th from 5:00 pm – 7:00 pm and will be held at the mini-park adjacent to 49 Bleeker Street. Refreshments and music will be provided. If you would like to attend, please contact Ms. Irene Welch at 973-353-1750 ext. 221 or irenew@andromeda.rutgers.edu.

Newark Festival of People Celebrates Diversity

Diversity Newark is organizing a "Festival of People", the City's largest annual cultural celebration. In its 18th year, the festival is scheduled for Saturday, September 13th from 12:00 noon to 10:00 pm in Military Park and PSE&G Plaza. The festival features health, education, and sports activities. Entertainment will include Latin, Brazilian and Youth concerts. Admission is free. For more information, please visit www.newarkfestival.org or call 973-642-2608.

Upcoming Events Sponsored by the Institute on Ethnicity, Culture and the Modern Experience:

Creating Art in Newark: Conversations with Local Artists

The Institute will host a moderated discussion "Creating Art in Newark" on Thursday, November 20, 2003 from 6:00 pm to 9:00 pm in the Dana Room of the John Cotton Dana Library. The event is free and open to the public. For more information, please visit the Institute's website at <http://ethnicity.rutgers.edu>.

The 24th Annual Marion Thompson Wright Lecture - Brown vs. Board of Education of Topeka, Kansas: a Retrospective

In observance of Black History Month, the Institute will host the 24th installment of the Marion Thompson Wright Lecture Series. This conference will reflect upon the impact

of the *Brown v. Board of Education of Topeka, Kansas* decision and its resonance within American society a half-century later. [Roger Wilkins](#), the Clarence J. Robinson Professor of History and American Culture at George Mason University, will give the keynote address. The event will be held on Saturday, February 21, 2004 from 8:30 am to 3:30 pm in the Multipurpose Room of the Paul Robeson Campus Center, 350 Martin Luther King Jr. Blvd, Newark, NJ 07102. It is free and open to the public. For more information please visit the Institute's website at <http://ethnicity.rutgers.edu>.

Grauer's Work to be Show Cased in Two Rutgers Exhibits

The Rutgers-Newark Campus will showcase Newark artist Gladys Grauer's work in two separate exhibits. "Gladys Barker Grauer," will be held at the Robeson Gallery, 350 Dr. Martin Luther King Jr. Blvd. from September 8th through December 19th. An opening reception will be held at the gallery on September 16th at 3:00 p.m. "Process and Form: An Exhibition of the Works of Gladys Grauer," will be on display at the Dana Library, 185 University Ave., from September 8th through October 31st.

In conjunction with these exhibitions, Grauer will discuss her life as an artist and the future of the arts, in a lecture on September 16th, beginning at 1:30 p.m., in the Bradley Hall Theater, 110 Warren St. The lecture, exhibits, and reception are free and open to the public. For gallery information, please call 973-353-1610. For Dana Library hours, please call 973-353-5901.

5th Annual Applied and Urban Ethics Conference Scheduled for Spring 2005

The 5th Annual Applied and Urban Ethics Conference will be held on Saturday, March 6, 2004. The conference will explore the various moral and political issues related to legal and illegal drugs. It will be a multidisciplinary conference and include philosophers, other academics, professionals and activists representing a variety of opinions. Watch for more details in upcoming issues of the **Cornwall MetroNews**.

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The Cornwall Center for Metropolitan Studies circulates the **Cornwall MetroNews** e-newsletter to publicize urban-related topics, news, and events on the Rutgers-Newark Campus and in the City of Newark.

If you would like to add an item or add / remove a name from our distribution list, please contact Katherine Accousti at [accousti@andromeda.rutgers.edu](mailto:accousti@andromeda.rutgers.edu) or 973-353-1750 ext. 224.

*The following individuals contributed to this edition of the **Cornwall MetroNews**: Donita Devance-Manzini, Katherine Accousti, and Irene Welch.*

## **Cornwall Center for Metropolitan Studies: Executive Committee**

Marc Holzer, Interim Director, The Cornwall Center for Metropolitan Studies and Chair, Department of Public Administration

Elizabeth Strom, Interim Associate Director, The Cornwall Center for Metropolitan Studies and Associate Professor, Department of Political Science

Leslie Kennedy, Dean, School of Criminal Justice

Alan Sadovnik, Professor, Department of Education and Academic Foundation

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